

DRAFT
April 3, 2002

2002 FACILITY MASTER PLAN

PART I – PLANNING PROCESS OVERVIEW AND STATUS REPORT ON THE 1997 MASTER PLAN

A. Introduction and Summary of Planning Process

The following document contains a preliminary set of information which will help form the basis for the College's 2002 Facility Master Plan. This document is divided into three parts: 1) an overview of the planning process and update on the 1997 Master Plan; 2) an outline of the assumptions which form the basis for master plan directions set for the College; and 3) the goals which are to be addressed within the 2002 Facility Master Plan. Many of the assumptions and goals which follow are derived directly from the College's current 2000-04 Strategic and 2000-03 Technology Plans. Other assumptions and goals have been developed and validated through a yearlong process of meetings held by divisional and departmental workgroups, general College committees and the Master Plan Steering Committee. Where a master plan goal is specific to one area of the College, it was developed in collaboration with the concerned faculty, staff and administration. More general goals have evolved from discussions and planning initiatives which have taken place at the Board, administrative and general faculty level. All of this took place under the guidance of the H2L2 architect team who is working with the College to develop the Plan. Also supporting the process are McHugh Engineering Inc. who will undertake the companion infrastructure assessment and INTECH Construction, Inc. who will provide the cost estimates.

The 2002 Master Plan is an update and revision of to the 1997 Master Plan. Many of the assumptions and goals contained within this document are carried over from the 1997 Facility Master Plan. In other cases, the assumptions and goals have been significantly updated to reflect current environmental realities and redirections that have occurred within the College with respect to programs and services.

The Facility Master Plan will have three closely related tracks.

Track A: Planning for major goals that require a significant expansion of existing space and either the construction of a new building, an addition to an existing building and/or a comprehensive redesign of existing space. Projects in this category cannot be funded out of the College's annual capital budget and will require special funding such as a bond issue.

Track B: Planning for less complex space issues that require straightforward retrofit of existing space or the routine addition of classrooms and offices to accommodate growth. Also included in this category are upgrades to campus facilities intended to improve appearance. Projects in this category require a smaller financial commitment than those in Track A. Many will be accomplished within the annual capital budget. Others will be incorporated into a package of projects for special capital funding.

Track C: A detailed plan to restore, update and expand the College's facility infrastructure. This will involve the identification of components of the building which will require capital investment over the next decade to ensure the operational integrity of the College's facilities. The purpose of this part of the plan is to ensure that all building components (e.g., HVAC, electrical and plumbing systems) can accommodate future program and service needs. Costs for Track C projects will range from routine initiatives funded within the annual budget plan to large-scale projects that will require special long-term debt funding to be achieved.

B. Steering Committee

The master planning process is assisted by a Steering Committee which is meeting throughout the process to provide guidance on potential plan components and react to proposed solutions to address the space goals in the Master Plan. Members of the Steering Committee are:

Dan Brennan – Co-Chair, Director of Facility Planning and Construction
Management

Thomas Hawk – Co-Chair, Vice President for Planning and Finance

Paula Behrens – Faculty, Design Technologies

Judy Davidson – Faculty, Counseling

Roger Garbett – Technical Craft Specialist, HVAC

Judith Gay – Vice President for Academic Affairs

Kristopher Harris - Student

Sam Hirsch, Division Dean, Educational Support Services

Bea Jones – Dean of Student Systems

Savannah Jones – Vice President for Student Affairs

Pete Llewellyn – Assistant to the Executive Director of Regional Centers and
Coordinator of Neighborhood Credit Sites

George McCasland – Faculty, Electronics

Jacqueline Reed – Database Technician, Facilities

John Woodlyn - Student

Barry Eiswerth, H2L2 Architects/Planners

Gabriel Keller, H2L2 Architects/Planners

Doug Steele, H2L2 Architects/Planners

C. Progress on the 1997 Master Plan

The current master planning effort is an update of the 1997 Master Plan. Table A provides a summary of the major goals that formed the basis of the 1997 Plan, and Table B provides the status of specific projects identified in the 1997 Master Plan.

TABLE A1997 Facilities Master Plan Goals and Current Status

- Develop additional classrooms and laboratory spaces capable of supporting current technology requirements including distance-learning, computer-based instruction, and media rich instruction. **(Partially Accomplished)**
 - Develop permanent administrative and instructional space to support and offer the College's on-campus business and industry programming. **(Underway)**
 - Create a physical environment that is more welcoming and supportive to current and potential students and has improved traffic flows to key institutional public spaces and student services. **(Partially Accomplished)**
 - Address profound overcrowding that is occurring in non-instructional student support and informal student activity spaces. **(Not Accomplished)**
 - Redesign and physically upgrade the obsolete and deteriorated spaces on the third floor of the Mint. Redesign use for first floor of the Mint to take better advantage of architectural character. Create more visibility and greater public access. **(Not Accomplished)**
 - Create adequate office space to accommodate current full-time and part-time teacher complement and current administrative needs. Improve meeting space availability for internal and external use. **(Partially Accomplished)**
 - Strengthen institutional image through enhanced exterior, upgraded building entrances and improved public spaces. **(Partially Accomplished)**
 - Address critical deferred maintenance issues (e.g., floor cover replacements, painting, restrooms, plumbing). **(Partially Accomplished)**
 - Update West Philadelphia Regional Center to Reflect Current Expectations for Off-Campus Centers. **(Not Accomplished)**
 - Relocate Northwest Center to Site with Size and Configuration to Address Current Expectations for Off-Campus Centers. **(Accomplished)**
-

TABLE B**Status of Major Campus Projects Identified in the 1997 Master Plan**

- Enrollment Services (Including Welcome Center) Space Improvements/Expansion. **(Partially Accomplished)**
- Campus Fencing/Landscape Upgrades/Vendor Court. **(Partially Accomplished)**
- Exterior and Interior Signage Additions and Upgrades. **(Partially Accomplished)**
- Exterior Lighting/Building Entrance Upgrades/Campus Art. **(Partially Accomplished)**
- West Building Redesign to Address Computer Needs in Sciences and Technology Programs. **(Partially Accomplished)**
- Business and Industry/Technology Building at Southern End of Campus. **(Underway)**
- Restructured Student Systems to Consolidate and Appropriately Integrate All Student Admission, Financial Aid and Registration Services. **(Not Accomplished)**
- Phase Two Library Project. **(Not Accomplished)**
- Redesign of First and Third Mint Building Floors. **(Not Accomplished)**
- Student Life (Winnet) Building Expansion. **(Not Accomplished)**
- Grand Staircase--Bonnell Atrium. **(Not Accomplished)**
- Relocation of Bonnell Food Service Court to Expanded Winnet Building in Order to Create Learning Forum. **(Not Accomplished)**

TABLE B (Continued)

- Enclosing and Upgrading Rooftop Recreation Deck. (**Not Accomplished**)
- Skywalk Spanning 17th Street at Eastern End of Campus. (**Not Accomplished**)
- Skywalk Connecting Technology Building and Recreation Deck. (**Not Accomplished**)
- Relocation of Northwest Center to a larger site owned by the College and capable of meeting current program and service needs. (**Accomplished**)

2002FACILITYMASTERPLANOVERVIEW.DOC